

## ROUTING AND RECORD SHEET

SUBJECT: (Optional)

PFIAB Proposal for Soviet Institute

FROM:

EXTENSION

NO.

DDI #03658-85

Robert M. Gates

Deputy Director for Intelligence

DATE

23 July 1985

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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Executive Registry

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24 JUL 1985

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Bob Let's do  
this -  
getting PIA  
& other commercial  
involvement  
teachers & student

26 JUL 1985  
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DDI #03658-85

23 July 1985

MEMORANDUM FOR: Director of Central Intelligence  
Deputy Director of Central Intelligence

FROM : Robert M. Gates  
Deputy Director for Intelligence

SUBJECT : PFIAB Proposal for Soviet Institute

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1. After talking to you, Sey Weiss visited me and explained more fully what he and his panel had in mind when they recommended establishing within the Intelligence Community some sort of Institute to train Soviet specialists. I told him that it seemed to me there were two possibilities, one which I thought was a waste of time and money and another which might have some merit. With respect to the former, I repeated what you said in your memorandum to the effect that we now have a generally adequate pool of Soviet specialists thanks to the revival of Russian area studies in several universities including UCLA and Columbia. I added that a large number of our people have Russian language capabilities. I said that, in my opinion, a significant investment to give people essentially graduate student training in Russian history or language did not seem productive.

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2. On the other hand, I said that another approach might be to have an intelligence oriented program with a greater focus on real world aspects of Soviet behavior. In this connection, I told Sey that a program involving courses of study on the Soviet military, economy and politics as seen from an intelligence perspective, programs by emigres and defectors on life and politics in the Soviet Union, and programs on active measures, deception, disinformation, etc., organized by DO and DI officers, might collectively be worthwhile training for new case officers and analysts.

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3. Such a program as I describe above could be carried out either in one intensive period over a month or two or, alternatively as part of a package of issue oriented courses, each lasting one to three days and spread over a much longer period of time. I believe OTE could develop such a course and that it could be offered to intelligence officers throughout the

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Community, not just CIA. If you and John think this is a notion worth pursuing both on its merits and as a partial response to PFIAB, I would be willing to discuss it with [redacted] (But, before proceeding, it would be important to get DO and other Community commitments to participate.) [redacted]

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Robert M. Gates